			Original	Revised	Estinate		Estimate	Estimate	Annex 1 Estimate
CONTINUING SERVICE	ES BUDGET - GROWTH / (SAVINGS	s) LIST	و <sup>رنج</sup> 2005/06	ج <sup>وم</sup> 2005/06	ن <sup>ان</sup> 2006/07		نو <sup>ي ال</sup> 2007/08	لا <sup>چار</sup> 2008/09	્રકુ <sup>દેશ</sup> 2009/10
Portfolio	Service		£000's	£000's	£000's	4	£000's	£000's	£000's
People First									
	Civic and Member Civic and Member	Members Allowances- Spec Resp Members Allowances- Basic	36	36	18	*	24 19	24	
	Civic and Member	Members Allowances- Spec Resp Chair Scrutiny Pan			4	*	4		
	Civic and Member	Members Superannuation Employers Costs	1	1	0	***			
	Civic and Member Civic and Member	Member Electronic Services (Trans from IEG) Member Electronic Services Training		10	9	***			
	Civic Ceremonial	Car Hire/ Civic Awards			•	***			
	Corporate Policy Making	Top Management Structure staff savings	(85)	(79)					
	Electoral Registration	A form envelopes	2	2					
	Electoral Registration	Additional postage re canvassing	1	7	11	***			
	Elections Electoral Registration/Voting	Changes in arrangements Changes in arrangements				***			
	Standards Committee	Operational Budget	2	4	-				
	Research & Democratic Services	Scrutiny Support Officer- new post	25	11	14	*			
	Total People First		(18)	(8)	72		47	24	0
Community									
Wellbeing	Concessionary Fares	Free local travel for over 60s			582	***			
	Concessionary Fares	Transport For London Free Travel	10	55					
	Concessionary Fares	Statutory County wide scheme - Bus Permits		(40) 2					
	Concessionary Fares Licensing and Regulations	Statutory County wide scheme - Postage New Arrangements - staff costs	15	15					
	Licensing and Regulations	New Arrangements - Additional income	(52)	(52)					
	Voluntary Sector Assistance	Increases to Various Grants	6	6					
	Grants to Voluntary Organisations	Furniture Exchange Scheme	16	16	0	***			
	Grants to Voluntary Organisations Welfare Transport	Homestart rent Transfer of Mini Buses to Donors			3	***			
	Safer Communities	Community Support Officers	90	70	20	*			
	Safer Communities	Crime Reduction Assistant- Permanent F/T				***			
	Safer Communities	Anti Social Behaviour Co-ordinator - Permanent F/T					27		
	Safer Communities	Graffiti Removal		8	12	***			
	Handyman Scheme Emergency Planning	Additional Resources Emergency Planning Officer- new post	30	22	3				
	Emergency Planning  Emergency Planning	New Equipment	30	8					
	Emergency Planning	EP officer Op set up costs-Airwave Licence & mtce	2	2					
	Emergency Planning	EP officer Op set up costs-Running expenses	5	5					
	Total Community Wellbeing		122	117	630		27		

			Original	Revised	Estinate	Estinate	Estimate	Annex 1
CONTINUING SERVICE	CES BUDGET - GROWTH / (SAVING	S) LIST	O <sup>(1)</sup> 2005/06	ج <sup>وت</sup> 2005/06	برچان 2006/07	<i>્રક</i> ે 2007/08	وچ 2008/09	<i>્રક</i> ે 2009/10
Portfolio Finance and	Service		£000's	£000's	£000's	£000's	£000's	£000's
Performance	Local Taxation	NNDR Increase in Court Costs	(3)	(10)				
Management	Local Taxation	Council Tax Increase in Court Costs	(40)	(40)	(50) ***			
J	Local Taxation	Additional Staffing	, ,	• •	20 ***			
	Finance Miscellaneous	Potential Central Support Savings			(114) ***			
	Cashiers	Cash Collection Contract renewal	9	9	` ,			
	Housing Benefits	Rent Allowances	(9)					
	Housing Benefits	Council Tax	(5)					
	Housing Benefits	HRA Rent Rebates	(11)					
	Housing Benefits	Electronic Document management	43		15 ***			
	Housing Benefits	Restructuring staff costs		22	.0			
	Insurance Premiums	Reduced Renewal Costs(re-allocated to GF services)		(190)				
	Investment Income	Increased/Lost Interest Income	(300)	(302)	15 ***			
	Brooker Road Indust Estate	Increased Rent Income	(3)	(33)	(8) ***			
	Oakwood Hill Industrial Estate	Increased Rent Income	(3)	(55)	(17) ***			
				7	(17)			
	Oakwood Hill Work Shop Units	Lost Rent Income	(26)	(26)				
	Langston Road Industrial Estate	T11 Site - Letting for Car Parking	(20)	(20)				
	David Lloyd Centre	Commission Reduction (Lower turnover)	(16)	(16)				
	Unappropriated Buildings	Furniture Exchange Scheme Town Mead Depot		14				
	District Audit	Audit Fees	(25) 1	2				
	Energy Sites	Energy Costs	ı	2				
	Total Finance and Performance	Management	(385)	(556)	(139)			
Corporate Support								
Services	Finance General Admin	Savings - Scanning and Indexing Housing Benefits			(15) ***			
	Local Land Charges	Reduction in income resulting from private searches		100				
	Local Land Charges	Additional cost of highway searches (Now ECC charge)		25				
	Legal Services	Reduced Fee Income		20				
	Local Land Charges	Post ALC/06 to full time	10	10				
	Car Leasing	Amendments to Scheme	(10)	(10)	(10) ***			
	Office Accommodation	Refuse Collection/Disposal &Recycling		2	4 ***			
	Office Accommodation	Additional cleaning materials			2 ***			
	Office Accommodation	Additional costs of reletting office cleaning contract			11 ***			
	Office Accommodation	NNDR saving Civic Offices		(20)				
	Legal & General Admin	Franking Machine Mtce	1	` 1				
	Democratic Services	Savings resulting from new Cttee minute/report system		-	(15) ***			
	ICT	Service restructure - Corporate ICT Strategy	170	110	60 *			
	IEG	Revenue Growth arising from IEG Initiatives	15	15	18 *			
	IEG	Member Electronic Services (Trans to PF Civic & Mem	10					
	ICT	Training - Staff Restructuring	. •		10 *			
	ICT	Essex eMarket Place- Subscription			18 ***			
	Energy Sites	Energy Costs	28	34	38 *			
	Total Components Component Constitution		224	207	404			
	Total Corporate Support Service	es	224	287	121			

			Original	<b>Revised</b>	Estinate	Estimate	Estimate	Annex 1 Estimate
CONTINUING SERVICE	ES BUDGET - GROWTH / (SAVING	SS) LIST	Orles	4et	fer.	fer.	4st.	45th
Portfolio	Service		2005/06 £000's	2005/06 £000's	2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's
Housing	Homelessness	Homeless Prevention Officers	10	10	2000 5	2000 5	2000 5	2000 5
riousing	Housing Strategy	Contribution re Regional Hsg Co-ordinator	5	5				
	Private Sector Housing	Additional Resources for CARE and Private sector Gr	-	ŭ	25 ***			
	Private Sector Housing	Additional Staffing	26	18	13 *			
	Total Housing		41	33	38			
1 -1			(00)	(54)	(450) ***			
Leisure	Leisure Management	Alternative Management	(30)	(51) 153	(152) ***			
	Leisure Management	Additional Costs (In House)	40	153	(66) ***			
	Leisure Services	Leisure Support Service Savings	(12)	(20)	(66)			
	North Weald Airfield	Additional Events & Lettings Income	(13)	(39) 10				
	North Weald Airfield	High Voltage Distribution Network 5 yr Programme	38	61				
	Energy Sites	Energy Costs	30	01				
	Total Leisure & Health		35	134	(218)	0	0	0
Environmental			40	40	139 ***			
Protection	Waste Management	Revised Refuse/Recycling Contract	46 8	46 8	139			
	Waste Management	White Sacks	0 19	o 19				
	Waste Management	Additional Post	19	19	3 ***			
	Street Cleansing	Paternoster Ward		17	17 **	11	7	
	Pollution Control	Bobbingworth Tip Contaminated Land Strategy	25	25	25 *	11	,	
	Pollution Control	Contaminated Land Strategy	25	23	25			
	Total Environmental Protection	1	98	115	184	11	7	0
Planning & Economic	Tourism	End of Sec 106 contribution to W Abbey TIC				5		
Development	Planning Services	Restructure		20	76 ***	· ·		
201010	Planning Services	Building Control Ring Fence			(18) ***			
	Development Control	Increased fee Income	(68)	(68)	( - /			
	Forward Planning	Strategic Environmental Assesment	,	` 7				
	Conservation Policy	Specialist Advice re Conservation Issues	19	19				
	Total Planning & Economic De	velopment	(49)	(22)	58	5		
Civil Engineering &	Off Street Car Parking	Increased income price restructuring	(25)	(16)				
Maintenance	Off Street Car Parking	Car Park maintenance	25	25				
Maintenance	Highways	Savings arising from transfer	(70)	20				
	Off Street Car Parking	Free Car Parking Waltham Abbey	(10)		20 ***			
	Energy Sites	Energy Costs	6	9	20			
	Building Services	Quality accreditation	Ü	ŭ	7 ***			
	Total Civil Engineering & Main	tenance	(64)	18	27	0	0	0
				440	772	00	24	
	Total CSB		4	118	773	90	31	0

## Key:

<sup>\*</sup> Items that were originally part of the 2005/06 budget but have slipped.

\*\* Items that were part of the 2005/06 budget cycle but related to future years.

\*\*\* New items put forward during the 2006/07 budget cycle.

DISTRICT DEVELO	PMENT FUND		Original	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio S	Service		2005/06 £000's	2005/06 £000's	2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's
C P	Corporate Policy Making Corporate Policy Making Public Relations Elections	Dev of Community Strategy-consulting & printing Top Mgt Structure Salary Increases Improvements to Main Reception Area No District Elections by Thirds in 2005/06	10 31	10 15 (40)	10 ** 30 *** 31 *			
т	Total People First		41	(15)	71			
Wellbeing C S S G	Emergency Planning Concessionary Fares Safer Communities Safer Communities Grants to Voluntary Organisations Licensing and Regulations	Business Continuity Plans Transport for London - additional costs Anti Social Behaviour Officer HO Grant re Anti Social Behaviour Officer Furniture Exchange Scheme New Arrangements - Additional income- first year	30 25 (25) 1 (42)	23 45 (25) 1 (50)				
т	Total Community Wellbeing		(11)	(6)				
Performance F Management F	Housing Benefit/Local Taxation Finance Miscellaneous Finance Miscellaneous Finance Miscellaneous	New revenues and benefits system Finance System Outstanding Commitments Performance Reward Grant Potential Central Support Savings (One off costs)	30	31 10 (52)	37 * (52) *** 56 ***			
E E	nsurance/Risk Management Estates Management Estates Management	Implementation of Risk Management Strategy Property Management System Consultants Fees- Britania Sports Ground	15	16 2 5				
Н Н Н	Estates Management Housing Benefits Housing Benefits Housing Benefits Housing Benefits	Langston Road Industrial Estate- Development Proposals Housing Benefit Admin Grant (New Formula) Grant - Verification Framework Grant-Admin- Welfare Reforms Welfare Reform Start up costs	(126) (38)	(116) (38) 78	50 *** 30 *** (119) *** (39) *			
Н Н Н Н	Housing Benefits Housing Benefits Housing Benefits Housing Benefits Lousing Benefits Local Taxation	Electronic Document management Rent Allowances Council Tax HRA Rent Rebates	15 10	15 35 25 109	(2) *** 10 *			
_	Total Finance and Performance	Introduce E Billing  Management	(94)	120	(29)			

DISTRICT DEVE	LOPMENT FUND		Original 2005/06	<b>Ç</b> e <sup>viged</sup> 2005/06	Estimate 2006/07	Estinate 2007/08	<b>E</b> stinate 2008/09	kstimate 2009/10
Portfolio	Service		£000's	£000's	£000's	£000's	£000's	£000's
Corporate support services and IT	Payroll/HR Legal Services Legal Services Legal Services Legal Services Legal Services Local Land Charges Human Resources Legal Services Office Accommodation ICT ICT ICT ICT	New ICT system Data capture re Land Terrier Computerisation of Land Terrier records Registration of Unregistered Titles Planning Delivery Grant re Legal Officer New IT system Recruitment & Retention Office Equipment Civic Offices Atrium works Potential Accommodation Changes Off-Site Storage Facility Essential Work to Civic Offices Comfort Cooling Works to Committee rooms for Scrutiny meetings Accommodation Works Corporate ICT equipment Operational Costs Service restructure - Corporate ICT Strategy Service restructure - Redundancy/Early Retirement	20 50 50 50 42 50 8	9 4 6 49 26 25 (150) 9 27 6 48 8 30 8 65	7 * 11 * 24 *  8 *  112 ** 50 *	33	8	13
	WEbsite Mobile Phones	Operational Costs New Equipment		1 4				
	Total Corporate Support Ser	vices	123	191	212	33	8	13
Housing	Homelessness Private Sector Housing	Continuation of Housing Prevention Officers(net) Stock Condition Survey	75	75	9 ***	9		
	Total Housing		75	75	9	9		

DISTRICT DEVE	LOPMENT FUND		Original 2005/06	Revised	Estimate	Estimate	Estimate	£stimate 2009/10
Portfolio	Service		£000's	2005/06 £000's	2006/07 £000's	2007/08 £000's	2008/09 £000's	£000's
Leisure	Ongar Leisure Centre Leisure Management Ongar Leisure Centre Community Development Leisure Management LLC Development North Weald Airfield North Weald Airfield North Weald Airfield Museum Community & Culture Community & Culture Arts Programme Arts Programme Sports Development Sports Development Sports Development Sports Development Youth Strategy Youth Strategy	Release of Commuted Sum Alternative Management Planned Maintenance Provision of Portakabin Start up costs etc of alternative management Mediation - Final Account High Voltage Distribution Network 5 yr Programme Lost lettings income Scouts Jamboree Additional Income Community Venues Outreach Pilot Project Beyond Suburbia Rural Regeneration Project Beyond Suburbia Rural Regeneration Project Additional Projects Additional Projects Active for Life Programme Active for Life Programme Additional Projects Additional Projects Summer Activities Summer Activities	(109) 300 40 23 39 100 (100) 30 (30) 24 (24) 30 (30) 20 (20)	(109) 153 40 23 7 56 5 54 (30) 107 (107) 4 (4) 24 (24) 30 (30)	10 ***  46 ** (46) ** 18 ** (18) ** 30 ** (30) **	20 (20) 30 (30)	5 (5)	
	Total Leisure & Health		293	199	523	160	0	
Environmental	Air Quality Waste Management Pollution Control	First assessment review Revised Refuse/Recycling Contract Consultants Fees Glass Recycling Pilot Government Grant Recycling Measures Clear Sacks Countywide Waste Disposal Contract Increase in Refuse Contract Bobbingworth Tip	3 64 (7) (41) 41	3 64 2 (87) (41) 41 47 8 110	159 *** (53) *** 33 *** 16 *** 7 ** 20 ***	106 56 (56)	53	1
	Total Environmental Protecti	-	68	147	182	106	57	1

Portfolio   Service	DISTRICT DEVE	LOPMENT FUND		Original	Revised	Estimate	Estinate	Estinate	Estinate
Economic   Enforcement   Temporary Staffing   24   Forward Planning   14   Forward Planning   14   Forward Planning   14   Forward Planning   15   Forward Planning   15   Forward Planning   16   Forward   17   Forward   18   Forward	Portfolio	Service		2005/06	2005/06	2006/07	2007/08	2008/09	2009/10
Development				50	166	24 *			
Forward Planning		Forward Planning	Alteration to Local plan plus Temp Local Plan Officer	283	70	237 *			
Development Control   Document Imaging   Record   Planning Delivery Grant 1   34   30   19 * 15   10   10   10   10   10   10   10		Forward Planning	High Hedges Legistlation - Staffing	25		25 **	8		
Planning Services   Planning Delivery Grant 2		Development Control	Document Imaging			40 *	45		
Planning Services   Planning Delivery Grant 2   (49)   (49)   (33) *						119 *			
Planning Services   Planning Delivery Grant 3   (139)   (39)   (39)   (37)		Planning Services	Planning Delivery Grant 2	(49)					
Building Control   New IT system   Sullding Control   Sullding Control   Sullding Control   New IT system   Sullding Control   Sullding Cont		Planning Services	Planning Delivery Grant 3			(39) **			
Total Planning & Economic Development   427   376   545   33		Building Control	New IT system			32			
Highways   Residual Costs   145   42   ***   50		Building Control	New IT system		37				
Highways		Total Planning & Economic	Development	427	376	545	33		
Land Drainage		Highways	Residual Costs		145	42 ***			
Land Drainage Remedial works Principal Ordinary Watercourses Civil Engineering Group Land Drainage QA Accreditation Grounds Maintenance New IT system (Part funding from HRA) Off Street Parking Free Car Parking Waltham Abbey Highways North Loughton lorry parking ban Highways Environmental Improvements  Total Civil Engineering & Maintenance  Other Items  Reimbursement of Highways Residual Costs Transfer from Usable Capital Receipts (Commutation Adjustment) Local Authority Business Growth Incentives Scheme  Land Drainage Remedial works Principal Ordinary Watercourses 100 **** 100 *** 100 **** 100 **** 100 **** 100 **** 100 **** 100 **** 100 **** 100 **** 100 **** 100 **** 100 **** 100 **** 100 **** 100 ****		Land Drainage	Senior Engineer (2 Years)		. 10	50 ***			
Civil Engineering Group Land Drainage QA Accreditation 3 Grounds Maintenance New IT system 42 Grounds Maintenance New IT system (Part funding from HRA) (12) Off Street Parking Free Car Parking Waltham Abbey 9 Highways North Loughton lorry parking ban 35 Highways Environmental Improvements 1  Total Civil Engineering & Maintenance 0 223 142 100 90  Total Portfolio District Development Fund 922 1,310 1,655 441 155 14  Other Items  Reimbursement of Highways Residual Costs (350) (233) **** (117) Transfer from Usable Capital Receipts (Commutation Adjustment) (270) (226) **** (215) Local Authority Business Growth Incentives Scheme								90	
Grounds Maintenance New IT system (Part funding from HRA) Off Street Parking Free Car Parking Waltham Abbey Highways North Loughton lorry parking ban Highways Environmental Improvements  Total Civil Engineering & Maintenance  Total Portfolio District Development Fund  Other Items  Reimbursement of Highways Residual Costs Transfer from Usable Capital Receipts (Commutation Adjustment) Local Authority Business Growth Incentives Scheme  New IT system (Part funding from HRA) 9  (12) 9  10  11  11  12  100 90 1,310 1,655 441 155 14  155 14  17  17  17  17  17  17  17  17  17			Land Drainage QA Accreditation						
Off Street Parking Free Car Parking Waltham Abbey Highways North Loughton lorry parking ban Environmental Improvements 1  Total Civil Engineering & Maintenance 0 223 142 100 90  Total Portfolio District Development Fund 922 1,310 1,655 441 155 14  Other Items  Reimbursement of Highways Residual Costs (350) (233) **** (117) Transfer from Usable Capital Receipts (Commutation Adjustment) (270) (226) **** (215) Local Authority Business Growth Incentives Scheme									
Highways North Loughton lorry parking ban Environmental Improvements  Total Civil Engineering & Maintenance  0 223 142 100 90  Total Portfolio District Development Fund  922 1,310 1,655 441 155 14  Other Items  Reimbursement of Highways Residual Costs Transfer from Usable Capital Receipts (Commutation Adjustment) (270) (226) *** (215) (200) ***  Local Authority Business Growth Incentives Scheme									
Total Civil Engineering & Maintenance  0 223 142 100 90  Total Portfolio District Development Fund 922 1,310 1,655 441 155 14  Other Items  Reimbursement of Highways Residual Costs Transfer from Usable Capital Receipts (Commutation Adjustment) Local Authority Business Growth Incentives Scheme  (350) (233) *** (117) (270) (226) *** (215) (475) (200) ***		Highways	North Loughton lorry parking ban						
Total Portfolio District Development Fund  Other Items  Reimbursement of Highways Residual Costs Transfer from Usable Capital Receipts (Commutation Adjustment) Local Authority Business Growth Incentives Scheme  1,310 1,655 441 155 14 (350) (233) *** (117) (270) (226) *** (215) (475) (200) ***		Highways	Environmental Improvements		1				
Other Items  Reimbursement of Highways Residual Costs Transfer from Usable Capital Receipts (Commutation Adjustment) Local Authority Business Growth Incentives Scheme  (350) (233) *** (117) (270) (226) *** (215) (475) (200) ***		Total Civil Engineering & M	laintenance	0	223	142	100	90	
Reimbursement of Highways Residual Costs  Transfer from Usable Capital Receipts (Commutation Adjustment)  Local Authority Business Growth Incentives Scheme  (350) (233) *** (117) (270) (226) *** (215) (475) (200) ***		Total Portfolio District Deve	elopment Fund	922	1,310	1,655	441	155	14
Transfer from Usable Capital Receipts (Commutation Adjustment)  Local Authority Business Growth Incentives Scheme  (270) (226) *** (215)  (475) (200) ***		Other Items							
Local Authority Business Growth Incentives Scheme (475) (200) ***					, ,				
Total District Development Fund 922 215 996 109 155 14							(215)		
		Total District Development	Fund	922	215	996	109	155	14

DISTRICT DEV	ELOPMENT FUND Service	Original 2005/06 £000's	جو <sup>ن ب</sup> وه 2005/06 £000's	Estimate 2006/07 £000's	Estimate 2007/08 £000's	Estimate 2008/09 £000's	Estimate 2009/10 £000's
SUMMARY	People First Community Wellbeing Finance and Performance Management Corporate Support Services Housing Leisure & Health Environmental Protection Planning & Economic Development Civil Engineering & Maintenance Other Items	41 (11) (94) 123 75 293 68 427	(15) (6) 120 191 75 199 147 376 223 (1,095)	71 (29) 212 9 523 182 545 142 (659)	33 9 160 106 33 100 (332)	8 57 90	13
		922	215	996	109	155	14

## Key:

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\*\*\* New items put forward during the 2006/07 budget cycle.